

# Australia & New Zealand PPP Contract Managers' Forum

## Speakers

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Keynote Address

### **Economic Outlook for Infrastructure**



**Dr Alan Bollard**  
**Board Chair**  
**Te Waihangā NZ Infrastructure  
Commission**

*Dr Alan Bollard is a Professor of Practice at Victoria University of Wellington. He has extensive experience as a senior public servant. He has previously held roles as the Executive Director of the Asia Pacific Economic Cooperation (APEC) Secretariat, Governor of the Reserve Bank of New Zealand, and Chief Executive and Secretary to the New Zealand Treasury. He holds a PhD in Economics and an honorary Doctor of Laws from Auckland University.*

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International Insight

### **Canadian PPP landscape and project developments**



**Angela Clayton**  
**President, Project Delivery**  
**Infrastructure Ontario**

*Angela Clayton assumed the position of President of Project Delivery with Infrastructure Ontario in April 2021.*

*Angela previously worked for the Ontario Realty Corporation and Infrastructure Ontario from 2008 to 2015, holding positions in Operations, Program Management, and Procurement, and completing her first tenure as Senior Vice President, Risk and Program Management.*

*During the intervening years, from 2015 to 2021, she was Group Head, Buildings Division with Plenary Group, overseeing the design, construction, operations, and maintenance of all Plenary building projects in North America.*

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Case Study

**New Footscray Hospital Case Study and the procurement experience amid COVID-19**



**Tina Skliros**  
**Project Director**  
**New Footscray Hospital Project**  
**(Victoria)**

*Tina is the Project Director: New Footscray Hospital Project and was previously Project Director: Casey Hospital Expansion Project. Through these roles Tina has been responsible for the delivery of the largest and most complex projects in Victorian Health Building Authority billion-dollar PPP health capital program.*



**Katie O'Brien**  
**Deputy Project Director**  
**New Footscray Hospital Project**  
**(Victoria)**

*Katie is the Deputy Project Director for the New Footscray Hospital Project (Project) – the Victorian Government's largest ever health infrastructure investment. Prior to this, Katie led the Project's procurement phase as Transaction Lead. Katie is an experienced senior project manager having held several management roles across the Departments of Transport, Treasury and Finance, and Education, including as Senior Commercial Analyst on the New Schools PPP Project.*

Case Study

**NZ School Property PPP expansions**



**Alex Lee**  
**National Programmes**  
**NZ Ministry of Education**

*Alex is the Project Director (Expansion) for New Zealand's Ministry of Education PPP Programme, having led many education projects for the Ministry throughout the country. He is an experienced Programme, Project and Risk Manager having held several management and consulting roles across the Government, Local Government and the private sector within telecommunications and other infrastructure providers.*

Case Study

**Canberra Light Rail Project Expansion**



**Ashley Cahif**  
**Project Director**  
**Canberra Light Rail City to Wooden Project**

*Ashley is the Project Director for the Canberra Light Rail City to Woden Project. He is responsible for planning, delivery and construction of light rail today to ensure the Canberra of tomorrow – with a population of 500,000 by 2030 – can move easily and continue to enjoy Canberra as one of Australia's most liveable cities. Ashley's key focus is on completing the delivery of the new Sandford Street Stop into the existing Stage 1 system and developing and delivering Stage 2 of Canberra's light rail system.*

Project Review

**Transmission  
Gully Project  
Interim Review  
Findings**



**Dan Cameron**  
**Acting General Manger,**  
**Infrastructure Delivery**  
**Te Waihanga, NZ Infrastructure**  
**Commission**

*Dan is the Acting General Manager of the New Zealand Infrastructure Commission, Te Waihanga, responsible for PPPs and alternate finance models. Dan has an extensive background internationally in infrastructure procurement and delivery, including Asia, the UK, the Middle East and Australia.*

PPP Guidance

**NZ PPP Model  
Review &  
Updated  
Guidance**



**Brendan Herder**  
**Infrastructure Delivery**  
**Te Waihanga, NZ Infrastructure**  
**Commission**

*Brendan is a Senior Advisor in the Infrastructure Delivery Team at the New Zealand Infrastructure Commission, Te Waihanga, and a former member of the New Zealand Treasury PPP Team. He has advised agencies and Government throughout the PPP project lifecycle, from business case, procurement, construction, and operations.*

Case Study

**Risk Transfer  
developments in  
VIC, including  
North East Link  
and Public  
Housing  
Redevelopment**



**David Noble**  
**Director, Infrastructure Delivery**  
**Group**  
**VIC Department of Treasury and**  
**Finance**

*David is a Director in the Infrastructure Delivery Group of the Department of Treasury and Finance responsible for policy and advice on Victorian PPPs and major infrastructure projects. He has partnered with Government agencies to develop, procure and deliver a range of projects including the North East Link, West Gate Tunnel, Prison Infill Expansion program, and Western Roads Upgrade, as well as a range of infrastructure-related policy development.*

Discussion Panel

**Reconsidering  
Risk**



**Trevor Angst**  
**Director, Capital Projects**  
**VIC Department of Jobs, Precincts**  
**and Regions**

*Trevor is the Director, Capital Projects within the Jobs, Innovation and Business Engagement group of the Department of Jobs Precincts and Regions (DJPR). Trevor is a very experienced public sector executive with specialist knowledge in the procurement, delivery and operation of complex projects, particularly Public Private Partnerships (PPP) delivered under the Victorian government's Partnerships Victoria policy framework. Trevor has responsibility for all the PPPs in DJPR as well as a number of other significant projects.*

Discussion Panel

**Reconsidering  
Risk**



**Sam Agafonoff**  
**Director, Contract Compliance and  
Transition**  
**NSW Corrective Services**

*Sam is the Director of Contract Compliance and Transition that leads and manages the Clarence Correctional Centre PPP for Corrective Services NSW. He is an experienced senior executive in the procurement and contract management of social infrastructure and services projects, with a focus on outcomes based contracts.*



**Peter Mitchell**  
**Director, PPP Contracts**  
**NZ Department of Corrections**